INTERNATIONAL UNIVERSITY OF EAST AFRICA
'Learning to Succeed'

FACULTY OF BUSINESS MANAGEMENT

END OF SEMESTER EXAMINATIONS - DECEMBER 2025

PROGRAMME: MBA
YEAR/SEM: YEAR 2/SEMESTER 1
COURSE CODE: MBA 860
NAME: PUBLIC POLICY, GOVERNANCE AND ADMINISTRATION

DATE:
TIME:

INSTRUCTIONS TO CANDIDATES:

SECTION A

SECTION A IS COMPULSORY

Question 1:

In July 2024, Uganda experienced an environment disaster when Kiteezi landfill in Wakiso District collapsed after a heavy rainfall. This catastrophe led to death, displaced families and led to wide spread pollution of nearby water sources. This tragedy exposed major weakness in waste management policies, urban planning and environmental protection enforcement. The Kiteezi landfill, originally established in 1996 as a temporary waste disposal site for Kampala had long exceeded its intended capacity. Despite several warning from the experts and Agencies such as National Environmental Management Authority (NEMA), the government had not yet implemented a sustainable waste management policy. The disaster prompted urgent calls for policy reforms and accountability across all levels of government.

Following the catastrophe, Parliament called for investigation and debates, the Executive formed an inter-ministerial task force to develop a new National waste management policy and judiciary was petitioned to compel enforcement of existing environment laws.

i) Examine the roles of the three arms of government in policy making process. (10marks)

ii) Account for the failure of policies in African nations. (10marks)

iii) Examine the strategies to be done for the success of the new national waste management policy in Uganda. (10marks)

iv) If you were the Policy Analyst in the Office of the

President, what steps would you guide government in formulation of the National Waste Management Policy (10marks)

Question 2:

The ministry of Water and Environment launched a National Environmental Sustainability Policy, but local governments face funding shortages and jurisdictional conflicts that hinder implementation.

Questions:

1. Identify barriers to effective intergovernmental coordination. (10 marks)
2. Propose solutions to the above barriers (10 marks)
3. Suggest strategies for proper implementation of the above policy (10 marks)
4. In case the policy flops, account for the failure of such policies. (10 marks)

SECTION B

ANSWER THREE QUESTIONS

Question 1:

Kampala Capital City Authority (KCCA) has adopted performance-based budgeting to improve efficiency. Identify the factors that influence the success and failure of performance management systems in public sector. (20marks)

Question 2:

International University of East Africa (IUEA) wants to develop a policy on the use of Artificial Intelligence by students. Guide the University on the process of developing a policy and explain why most policies in institutions fail. (20marks)

Question 3:

It is on record that leaders in developed countries contribute to the transformation of their nations. Analyse the role of leadership in transforming institutions. (20marks)

Question 4:

Good policy analysis requires both technical competence and political will. With examples from your country examine this statement. (20 marks)

Question 5:

The Ministry of Information and Communication Technology in Uganda wants to develop a public policy on the use of Social Media Platforms. As an expert in Public Policy, guide the Ministry on the process of developing the above policy and examine the reasons behind successful policies. (20 marks)

Question 6:

Public Policy is inherently political. Examine this statement

using examples from a democratic political system. (20 marks)

Question 7:

Uganda is said to be one of the countries with good polices in Africa. However, many of her policies remain in the shelves. Examine the major challenges in policy making and propose strategies to counter the challenges (20 marks)

Question 8:

Good Governance is essential for sustainable development." Examine this statement with reference to institutional reforms and administrative accountability in developing countries. (20 marks)

Question 9:

Policy Analysis and Policy Evaluation are core components of the public policy process. Evaluate the relationship between policy formulation and policy implementation and identify the stages in policy analysis. (20marks)

Question 10:

Good governance involves accountability, transparency, inclusiveness and rule of law among others. Examine the functions of the following in promotion of good governance in your country.

a) Parliament (10 marks)

b) Judiciary (10 marks)

Question 11:

Uganda passed an Education Policy of free education at both Primary and Secondary levels called Universal Primary Education and Universal Secondary Education. The policy require all children of school going age to be at school. Despite the policy, the nations still faces high rated of school dropouts in some regions. Assess the role of difference institutions in ensuring policy compliance and recommend legal reforms in ensuring policy compliance. (20 marks)

Question 12:

The Ministry of Education recommended that digital literacy be made compulsory at University and Secondary levels of Education. However, institutions have capacity gaps hindering implementation of Digital Education Policy. Examine these gaps and suggest strategies for successful implementation of the policy. (20 marks)