INTERNATIONAL UNIVERSITY OF EAST AFRICA
'Learning to Succeed'

FACULTY OF BUSINESS MANAGEMENT

END OF SEMESTER EXAMINATIONS - DECEMBER 2025

PROGRAMME: MBA
YEAR/SEM: YEAR 2/SEMESTER 1
COURSE CODE: MBA 862
NAME: ADVANCED ADMINISTRATIVE LAW AND ACCOUNTABILITY

DATE:
TIME:

INSTRUCTIONS TO CANDIDATES:

SECTION A

THIS QUESTION IS COMPULSORY AND CARRIES 40 MARKS

Question 1:

The Ministry of Local Government recently dissolved a District Council, claiming that it had failed to perform its functions properly. The Council argues that the decision was made without following constitutional procedures and that the Minister acted beyond his powers.

Questions:
a) Explain the constitutional principles that regulate the powers of ministers. (15 marks)
b) Discuss the doctrine of ultra vires and how it applies in this case (15 marks)
c) Advise the District Council on the legal remedies available against the Minister’s decision. (10 marks)

Question 2:

A public servant was dismissed by the Permanent Secretary without being given a hearing. He claims that the decision violated the rules of natural justice and his right to fair treatment under the Constitution.

Questions:
a) Identify the constitutional and legal provisions that protect civil servants from unfair administrative action. (15 marks)
b) Discuss how the principles of fairness and natural justice apply to this case. (15 marks)
c) Suggest the appropriate legal steps the officer may take to seek redress. 10 marks)

SECTION B

ANSWER ANY 3 QUESTIONS IN THIS SECTION. EACH QUESTION CARRIES 20 MARKS

Question 1:

You are the supervisor of a newly recruited public administrator in your office, advise them on how to comply with the basic administrative law principles (20 marks)

Question 2:

Discuss the constitutional framework for administrative law in Uganda, explaining how the Executive, Legislature, and Judiciary work together to ensure accountability and good governance. (20 Marks)

Question 3:

a) Define the doctrine of ultra vires and explain its importance in administrative law. (10 Marks)
b) Give examples of situations where public officials act beyond their powers, and explain the legal consequences. (10 Marks)

Question 4:

Describe the role and functions of the civil service in Uganda's administrative system. What qualities should a good civil servant have? (20 Marks)

Question 5:

Write short notes on the following: (5 marks each)
a) Central Government as an administrative authority
b) Role of the Public Service Commission
c) Functions of Local Governments under the Constitution
d) Control of public authorities by Parliament

Question 6:

a) Describe the main objectives of decentralization in Uganda. (10 Marks)
b) Explain the advantages and challenges of decentralization in improving service delivery. (10 Marks)

Question 7:

a) Discuss the laws relating to Administrative Tribunals, and how they differ from ordinary courts? (10 Marks)
b) Explain the advantages of tribunals in resolving administrative disputes. (10 Marks)

Question 8:

Discuss the principle of the Rule of Law as applied in Uganda's public administration. In your

answer, explain its importance in controlling the abuse of power by public officials. (20 Marks)

Question 9:

Explain how the central government controls local governments in Uganda. Do you think this control promotes or limits decentralization? Give reasons for your answer (20 Marks)

Question 10:

a) Distinguish between mandatory consultation and discretionary consultation in administrative processes. (10 Marks)
b) Discuss how failure to observe mandatory consultation can lead to judicial review. (10 Marks)

Question 11:

a) Examine the powers and limitations of administrative inspectors under Ugandan law. (10 Marks)
b) Explain the circumstances under which inspection findings can be challenged in court. (10 Marks)

Question 12:

Critically assess the role of commissions of inquiry in promoting transparency and accountability in public administration. Provide relevant examples from Ugandan context. (20 Marks)