



FACULTY OF BUSINESS MANAGEMENT
END OF SEMESTER EXAMINATIONS - APRIL 2025

PROGRAMME: MBA

YEAR/SEM: YEAR 1/SEMESTER 1

COURSE CODE: MBA 711

NAME: PROJECT MANAGEMENT

DATE: 2025-04-14

TIME: 2:00-5:00PM

INSTRUCTIONS TO CANDIDATES:

1. Read the instructions very carefully
2. The time allowed for this examination is STRICTLY three hours
3. Read each question carefully before you attempt and allocate your time equally between all the Sections
4. Write clearly and legibly. Illegible handwriting cannot be marked
5. Number the questions you have attempted
6. Use of appropriate workplace examples to illustrate your answers will earn you bonus marks
7. Any examination malpractice detected will lead to automatic disqualification.

DO NOT WRITE ANYTHING ON THE QUESTION PAPER

Section A Attempt One question in section A. Marked out of 40 marks

Question 1:

The African Union has generated flagship projects of Agenda 2063 which refer to key programmes and initiatives which have been identified as key to accelerating Africa's economic growth and development as well as promoting our common identity by celebrating our history and our vibrant culture. The Flagship projects encompass amongst others infrastructure, education, science, technology, arts and culture as well as initiatives to secure peace on the continent. They include:

- (a) An African virtual and e-university
- (b) Integrated high speed train network
- (c) Formulation of an African commodities strategy
- (d) Establishment of the African continental free trade area (AFCFTA)
- (e) Implementation of the grand Inga dam project
- (f) Establishment of a single African air-transport market (SAATM)
- (g) Establishment of an annual African economic forum
- (h) Establishment of the African financial institutions
- (i) The pan-African e-network
- (j) Africa outer space strategy

QUESTION: For eight of the above listed flagship projects identify the vision, mission, objectives, activities, output and outcomes (40 MARKS).

Section B Attempt three questions in section B. Marked out of a total of 60 marks

Question 1:

Comprehensively examine project sustainability making reference to the United Nations Sustainable Development Goals (20 MARKS)

Question 2:

As a project expert, identify a project idea. Clearly and coherently explicate the five project studies that would inform the translation of this project idea to reality. (20 marks)

Question 3:

Clearly elucidate the tools employed in a feasibility study (20 MARKS)

Question 4:

1. Examine clearly the different sources of funding for government and private projects. (20 marks)

Question 5:

Distinguish categorically between project work plans and project reports. **(20 Marks)**

Question 6:

- (a) Comprehensibly expound the risks that any project may encounter **(10 Marks)**
- (b) Elucidate how such risks can be mitigated in development projects **(10 Marks)**