



**FACULTY OF BUSINESS MANAGEMENT**  
**END OF SEMESTER EXAMINATIONS - APRIL 2025**

**PROGRAMME: MBA**

**YEAR/SEM: YEAR 2/SEMESTER 1**

**COURSE CODE: MBA 843**

**NAME: ETHICS AND GOVERNANCE IN PROJECT MANAGEMENT**

**DATE: 2025-04-17**

**TIME: 2:00-5:00PM**

**INSTRUCTIONS TO CANDIDATES:**

1. Read the instructions very carefully
2. The time allowed for this examination is STRICTLY three hours
3. Read each question carefully before you attempt and allocate your time equally between all the Sections
4. Write clearly and legibly. Illegible handwriting cannot be marked
5. Number the questions you have attempted
6. Use of appropriate workplace examples to illustrate your answers will earn you bonus marks
7. Any examination malpractice detected will lead to automatic disqualification.

**DO NOT WRITE ANYTHING ON THE QUESTION PAPER**

## **Section A Section A is Compulsory**

### **Question 1:**

1. In a business context, leadership involves inspiring and guiding individuals or teams to achieve organizational goals through strategic thinking, effective communication, and motivating others to take action. Discuss the importance of ethics in business leadership. How do ethical business leaders shape corporate culture and society? (40 marks)

## **Section B Choose Any Three Questions**

### **Question 1:**

Evaluate the significance of good governance in public institutions. How does it contribute to public trust and accountability? (20 marks)

### **Question 2:**

Why is it important to study ethics and governance in project management? Giving examples explain ethical challenges faced in project execution and how they can be addressed. (20 marks)

### **Question 3:**

Can businesses be both ethical and profitable? Discuss the challenges and benefits of maintaining ethical standards in a competitive market. (20 marks)

### **Question 4:**

Why is it important to study ethics and governance in project management? (20 marks)

### **Question 5:**

What are the consequences of unethical leadership? (20 marks)

**Question 6:**

Discuss real-world cases where ethical failures led to project mismanagement (20 marks)